

March 1,2025

Mitsubishi General Committee for Expo 2025 Osaka, Kansai, Japan

## Mitsubishi Pavilion Completion Ceremony and Preview Event Held at Expo 2025 Osaka, Kansai, Japan

The Mitsubishi General Committee for Expo 2025 Osaka, Kansai, Japan, comprising 30 Mitsubishi Group companies and chaired by Yoshiyuki Nojima (Representative Director, Executive Vice President, Mitsubishi Corporation), held the completion ceremony and preview event for the Mitsubishi Pavilion on March 1, 2025, at the Expo 2025 Osaka, Kansai, Japan venue (Yumeshima, Osaka).

The completion ceremony and preview event were attended by distinguished guests, including Secretary General Hiroyuki Ishige and Deputy Secretary General Jun Takashina of the Japan Association for the 2025 World Exposition. Additionally, key partners involved in the development of the Mitsubishi Pavilion, such as Takenaka Corporation, Nankai Tatsumura Construction Co., Ltd., Takenaka Civil Engineering & Construction Co., Ltd., Dentsu Inc., TOPPAN Inc., LAND Inc., and Mitsubishi Jisho Sekkei Inc., along with numerous representatives from Mitsubishi Group companies participating as exhibitors, were present.



Takehiko Kakiuchi, Chairman of the Board, Mitsubishi Corporation, offering a tamagushi.



From left: Soutome, Chairperson of the Osaka Liaison Committee, Mitsubishi General Committee for Expo 2025 Osaka, Kansai, Japan; Ishige, Secretary General, Japan Association for the 2025 World Exposition; Kakiuchi, Chairman of the Board, Mitsubishi Corporation; Nojima, Chairperson, Mitsubishi General Committee for Expo 2025 Osaka, Kansai, Japan; Omino, Executive Director, Mitsubishi Pavilion.



[Speech on Behalf of the Mitsubishi Group]

Takehiko Kakiuchi, Chairman of the Board, Mitsubishi Corporation (Summary)

"I would like to extend my heartfelt congratulations on the completion of the Mitsubishi Pavilion today. I would also like to express my deep gratitude to everyone at the Japan Association for the 2025 World Exposition and our partner companies for their tremendous efforts in making this project a reality.

As the opening of Expo 2025 Osaka, Kansai, Japan approaches, the world eagerly anticipates the first international exposition in the post-pandemic era. Under the theme 'Designing Future Society for Our Lives,' Expo 2025 will bring together people from all over the world in Osaka. The Mitsubishi Group is honored to once again present the Mitsubishi Pavilion in Osaka, the birthplace of our company, and to provide a space that resonates with the Expo's core philosophy.

Fifty-five years after the previous Osaka Expo, the Mitsubishi Pavilion has returned to Yumeshima. We hope that visitors of all generations from around the world will experience the pavilion and spend meaningful moments in harmony with the Expo's theme. As we enter the final stage before the opening, we will continue our preparations to ensure a safe and enjoyable experience for all visitors. We look forward to welcoming many guests and creating a space for reflection on life and the future. It is our sincere hope that the Mitsubishi Pavilion will contribute to the success of Expo 2025 Osaka, Kansai, Japan and remain in the hearts of people for years to come."

[Speech on Behalf of the Guests of Honor]

Takashina, Deputy Secretary General, Japan Association for the 2025 World Exposition (Summary)

"I would like to extend my heartfelt congratulations on the completion ceremony and preview event of the Mitsubishi Pavilion today. Having experienced the full scope of the pavilion, I was particularly impressed by the immersive visual presentations. The exhibition beautifully aligns with the Expo 2025 theme, 'Designing Future Society for Our Lives,' offering a multifaceted exploration of the mysteries of life and the vastness of the universe. I am confident that the Mitsubishi Pavilion will become one of the most popular attractions at Expo 2025.

The decision to present an exhibition spanning from the deep sea to outer space is highly in tune with the overall theme of Expo 2025. Additionally, with the Japan Pavilion featuring a display of a Martian rock, I anticipate a synergistic effect between the two pavilions. I hope that visitors will explore both, gaining new insights and discoveries along the way.

Today's completion ceremony marks an important milestone, and I look forward to working together to share the excitement of Expo 2025 Osaka, Kansai, Japan with an even wider audience. Congratulations once again on the successful completion of the Mitsubishi Pavilion."



[Speech on Behalf of the Mitsubishi General Committee for Expo 2025 Osaka, Kansai, Japan] Yoshiyuki Nojima, Chairperson, Mitsubishi General Committee for Expo 2025 Osaka, Kansai, Japan (Summary)

"I would like to express my sincere gratitude to everyone here today for attending the completion ceremony of the Mitsubishi Pavilion.

The Mitsubishi Group made the decision to participate in Expo 2025 Osaka, Kansai, Japan in April 2021, and our official participation was confirmed in May 2022. Since then, we have faced a challenging external environment, including the rising costs of energy, materials, and labor due to geopolitical factors such as the Russia-Ukraine conflict. Despite these difficulties, thanks to the efforts of Takenaka Corporation and our trusted partners, we were able to complete the exterior construction, which began in July 2023, one month ahead of schedule.

Since October 2024, Dentsu Inc. has been leading the exhibition construction and visual production. The visuals have been created under the supervision of Professor Sekine of Tokyo University of Science, a leading expert in astrobiology. As you have seen today, the result is truly outstanding. I was particularly impressed by the professionalism of Director Kato, who meticulously crafted every single frame and sound in the production process.

The large LED display that maximizes the impact of these visuals has been supplied by the Mitsubishi Electric Group and will be operated continuously for all 184 days of Expo 2025. Pavilion operations will be managed by TOPPAN, with a team of over 60 diverse staff members dedicated to providing warm and hospitable service to all visitors.

With only a short time remaining before the opening, today marks an important milestone. Together, I hope we can build excitement for Expo 2025 Osaka, Kansai, Japan and contribute to its success."



## ▶ Reference

Member list of the Mitsubishi General Committee for Expo 2025 Osaka, Kansai, Japan (30 companies as of February 2025)

Mitsubishi Heavy Industries, Ltd.

MUFG Bank, Ltd.

Mitsubishi Corporation

Mitsubishi Electric Corporation

Mitsubishi Estate Co., Ltd.

Tokio Marine & Nichido Fire Insurance Co., Ltd.

Meiji Yasuda Life Insurance Company

Mitsubishi UFJ Trust and Banking Corporation

Kirin Holdings Company, Limited

ENEOS Holdings, Inc.

Mitsubishi Materials Corporation

AGC Inc.

Mitsubishi Motors Corporation

Mitsubishi UFJ Securities Holdings Co., Ltd.

Mitsubishi Fuso Truck & Bus Corporation

Mitsubishi Chemical Group Corporation

MITSUBISHI GAS CHEMICAL COMPANY, INC.

Mitsubishi Logistics Corporation

Mitsubishi Steel Mfg. Co., Ltd.

Mitsubishi Paper Mills Limited

Mitsubishi Kakoki Kaisha, Ltd.

Nippon Yusen Kabushiki Kaisha

NIKON CORPORATION

Mitsubishi Research Institute, Inc.

Lawson, Inc.

Mitsubishi Precision Co., Ltd.

Dainippon Toryo Co., Ltd.

Mitsubishi Tanabe Pharma Corporation

Mitsubishi Cable Industries, Ltd.

Nishinihon Mitsubishi Motor Sales Co., Ltd.

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